Annual Meeting 2021
“Inclusive and Resilient Decentralisation & Local Governance”

Mobilise

21st September 2021

Hosted by

Norad NALAS
## House Rules

<table>
<thead>
<tr>
<th>1) DURING THE INPUTS</th>
<th>2) CHAT</th>
<th>3) RAISE YOUR (VIRTUAL) HAND</th>
<th>4) INTERVENTIONS</th>
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<td>Please...</td>
<td>Use the chat...</td>
<td>Raise your hand...</td>
<td>Once you have the floor, please...</td>
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<td>.... always keep your microphone muted</td>
<td>...for technical difficulties</td>
<td>...if you want to ask a question or comment on sth. (we inform you when you have the floor)</td>
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<td>...deactivate your camera</td>
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<td>...we encourage you to activate your camera when speaking</td>
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02:30 pm CEST  Welcome & Opening

02:40 pm CEST  Panel discussion

- How to mobilise stakeholders to deal with the consequences of COVID-19 – Experiences from Southeastern Europe
  - Turgut Tuncay Önbilgin, President, Istanbul Investment Agency
  - Elton Stafa, Technical Expert on Decentralisation and Fiscal Decentralisation, NALAS

- Resilient and inclusive revenue mobilisation in Afghanistan
  - Antony Lamba, Chief Technical Advisor, Afghanistan Country Office, Regional Office for Asia and Pacific, UN-Habitat

- Approaches to inclusive local finance in Ghana
  - Raphael Frerking, Program Manager, GIZ
  - Alf Bremer, Component Manager, GIZ

03:30 pm CEST  Plenary Discussion

03:55 pm CEST  Key Messages & Concluding Remarks
How to mobilise stakeholders to deal with the consequences of COVID-19 – Experiences from Southeastern Europe

– Turgut Tuncay Önbilgin, President of Istanbul Investment Agency
– Elton Stafa, Technical Expert on Decentralisation and Fiscal Decentralisation, NALAS

Resilient and inclusive revenue mobilisation in Afghanistan

– Antony O. Lamba, Chief Technical Advisor, Afghanistan Country Office, Regional Office for Asia and Pacific, UN-Habitat

Approaches to inclusive local finance in Ghana

– Raphael Frerking, Program Manager, GIZ
– Alf Bremer, Component Manager, GIZ

…and You!
Community center, Kabul district 2, April 2020

Before

During

After
Public park/street lighting, Nili district 2, May 2020
Aqueduct, irrigation canal and water reservoir, Nili district 1, April 2020
Neighborhood street, Nili district 2, June 2019

Before

After

Construction of street

District: 2
GA: #4
Start Date: 06/03/2019

UN-Habitat

UN Development Partner Network

City for All
# Background

## About dLRev

- **dLRev** = district Local Revenue
- **Open-source, web-based** revenue management software for local authorities in Ghana
- Based on a Geographic Information System: a map as user interface allows intuitive handling
- Can be used for all revenue items
- **Developed by GIZ** since 2014, implemented in 40 (2014), 60 (2016) and now 100 (2019) districts in Ghana
- In line with all relevant laws and policies
- Jointly implemented by GIZ and Ghana’s Ministry for Local Government, Decentralisation and Rural Development (MLGDRD).
dLRev is currently used in 100 MMDAs in all 16 regions of Ghana.

In total, there are about 700,000 businesses and properties on the dLRev platform.

Districts introducing dLRev achieve a significant increase in local revenues.

"We rehabilitated a school roof, renovated the municipal health directorate and installed streetlights to improve safety in residential areas," explains Municipal Chief Executive Comfort Asante.
The Fee Fixing Guidelines by the Ministry of Local Government are gender-responsive, in regards to the fees and the consultative process.
# Achievements

## Ghana Priorities Project

- Ghana Priorities is a cooperation of NDPC and the Copenhagen Consensus Center, an international think-tank.
- Conducted a cost benefit-analysis of the dLRev software.
- The cost-benefit analysis shows that every Cedi invested into setting up dLRev in a district assembly in Ghana will result in returns worth 8.80 Ghana Cedi.
- This is a great evidence how dLRev benefits district assemblies and fiscal decentralisation.
- In August 2020, the Eminent Panel of the Ghana Priorities ranked the dLRev on top of all 79 analysed interventions.
- The panel included the Minister of Finance, Ken Ofori Atta, and Nobel Prize laureate Professor Finn Kydland among others.
# Discussion

**Initiative by the Vice President Dr. Bawumia**

- Development of an IT software solution for property rate collection to be applied in Ghana
- Outsourcing of the property rate collection to the private sector against the payment of a service fee by the municipalities

**Challenges and Questions**

- Fiscal decentralisation vs. centralisation
- Outsourcing to the private sector (control mechanisms, data protection, data security)
- Legal requirements of property rate collection
- Quality of the geo- and fiscal data

How will fiscal autonomy of local authorities be ensured?
What is needed to improve intergovernmental dialogue and coordination for quick recovery and restarting the discussion on (fiscal but not only) decentralisation?
How to identify and use opportunities created by the local finance crisis and re-boost (or create a new momentum for) fiscal decentralisation?
What reforms are needed to ensure proper post-COVID-19 socio and economic recovery? How can we get stakeholders on board?
Brainwriting

- Which topics should be further developed in the DeLoG Network?
  - With which priority?
    - And how?
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Thank you!

Session Evaluation